



Emerging Pathways

PILGRIM PLACE

2022 ANNUAL REPORT

Embracing the Journey of Resilience and Growth

FROM RONALD BOLDING, CEO



2022 was the best of times, it was the worst of times, a Charles Dickens kind of year. It was a time of pandemic restrictions but a time of cautious opening of our campus, a winter of social distancing followed by a spring of refreshed relationships, and a period of economic pressure that identified areas to improve financial results. It was a season to grieve those lost and it was a season of thanksgiving for life. It was a time of change and a time of consistent care for each other.

The community could smile as we welcomed the return of family, friends, and neighbors to the campus. The community committed vacant land for the development of permanent supportive housing. March saw the first residents move into The Rauch Memory Care House, where enhanced support is provided by staff, Pilgrim Kin, and the Spiritual Care Team to residents with dementia and Alzheimer's.

The year began with a historic windstorm that downed power lines and 100-year-old trees. The storm crushed roofs and blocked streets in Claremont but did not crush our spirits or our intentional way of living and providing service. With the passion and spirit of our residents, staff, and leadership, the 2022 year ended with a robust enthusiasm for everything that is before us in the coming year.

“Our community is unique, and we cherish our individuality. Residents direct and guide programming, oversee committees, and work in tandem with Administration and the Board of Directors regarding the well-being of our residents and the culture within our community.”

— Ron Bolding, CEO of Pilgrim Place

MISSION STATEMENT:

Fostering a vibrant and inclusive senior community committed to justice, peace and care of the Earth.

How Fortunate we are to be PILGRIM PLACE!

FROM ELEANOR LOELIGER, MODERATOR

While our community remained challenged by the continued COVID restrictions and precautions in place for retirement communities such as ours, Pilgrim Place forged ahead. In the spirit of our ethos of justice, peace and care of the Earth, we did not let such obstacles slow us down. Instead, we continued to approach our senior living through our values and our unique culture of communal involvement. The year led us down new, uncharted trails, and we explored and mapped out new ways of doing.

Through resident-led activities and resident governance, we proceeded to push and challenge ourselves. Some of us were impatient and ready to get out into the world, but others were still hesitant. We worked to sort out our issues and concerns as a community should. Compromise — lots of compromise!

As the world around us whipped off their masks and resumed indoor activities and loosened precautions, we remained faithful to our most vulnerable residents by continuing to be committed to their safety and well-being. This meant continued zooming, adjusted gatherings, modified dining, and reduced services. Most importantly, it meant remaining physically separated from many of our fellow residents and not being able to gather in our traditional ways. And that was the hardest part of all.

Still, with an abundance of creativity and a sense of humor, we found our way. We held our Napier Celebration via Zoom, we adapted our Festival to remain internal, we increased our outreach via social media, we raised impressive sums of dollars for Resident Health Support and other programs, and we began to use our communal space in new and different ways.

We developed new programs and took time to reflect upon those that were on hiatus.

And while other retirement communities continued to see a lull in admissions, we welcomed 21 new residents, who brought with them collected years of experience in ministry, academics, and advocacy, adding their passion and commitment to our community.

It's been said by many of our residents, "We live simply so that we may give generously of our time, talents, and means for the greater good of our planet and those who live on it." How very true these words ring for our community.

It was a great honor to serve as the Moderator for our community and I am very proud of our perseverance and fortitude demonstrated this year.



PILGRIM PLACE EMERGING PATHWAYS

Reflection on a Year of Resilience

FROM THE PERSPECTIVE OF RESIDENTS

As the pandemic began to recede, Pilgrim Place Independent Living Residents began to enjoy lunch each day in Abernethy Hall. Assisted Living residents in Pitzer Lodge and Friendship Court started to see similar welcome changes. One of the best was eating with friends in the Pitzer Dining Hall for two or three meals daily — no more meals in their rooms!

Rules requiring masks and other precautions remained for those in Assisted Living, especially when those few who traveled on public transportation returned with positive COVID-19 rapid tests. Very few cases developed, except for a few who had traveled. An additional booster in October was welcomed by all as continued protection for residents and staff.

Many of us are incredibly grateful for the care and concern of the COVID Response Team, which comprises some from Administration, the Board of Directors, residents, and staff. Weekly reports would inform us when standards, trends, and rules were updated.

A highlight of 2022, in March, was the opening of The Rauch Memory Care Houses. New staff and residents began to occupy the first house. There are stimulating activities and regular visits from our Spiritual Care Team and friends, and there is a garden

area for sitting and walking. It has been a successful transition for residents, and community persons needing this higher level of care.

The Plants and Produce Committee's fruit and vegetable sorting shed was rebuilt at last and became the Alice Cook Pavilion, dedicated to the memory of a beloved member of the community. She also inspired a substantial gift that created the Alice Cook Diversity Initiative formed to promote more significant conversation and outreach in the larger community, with the goal of bringing greater diversity to our campus.

We had a marvelous Earth Week in April. There were classes on composting, and bird watching, and a tree-planting ceremony. The Plymouth Garden was dedicated and renamed "Dean's Garden" in honor of resident Dean Freudenberger, who worked tirelessly on teaching residents composting and gardening.

FROM THE PERSPECTIVE OF RESIDENTS (CONTINUED)

The garden honors Dean's labors of more than 20 years here.

New equipment and updates in Abernethy and Decker Halls had everyone busy. A new walk-in freezer and coolers replaced the kitchen coolers that were over 40 years old. A new fire alarm system installation replaced a 30-year-old outdated system. Residents managed well during the installation time, as it provided increased safety for residents and staff.

Finally, during several months throughout the year, we saw new landscaping as 10,000 square feet of turf was removed throughout the campus. We admired new drought-tolerant plants in many Independent Living residents' yards and in the East Pitzer Garden, along with new lighting and concrete structure around the massive oak tree in the center — a beautiful place to walk, relax, and admire.

At Pendleton, a new garden installation honoring the Tongva people was created by the talents and efforts of many staff and residents. With this changing landscaping throughout the campus, several thousand gallons of water are captured for the aquifers below.

The path forward brought in 21 new residents in 2022. Pilgrim Place's values, location, beautiful campus, and supportive administration and staff continue to attract residents to our intentional community.



We Move Forward with Purpose and A New Perspective

2022 FROM DAWNYELL VARELA, THE PERSPECTIVE OF STAFF

In the heart of Pilgrim Place, I find myself immersed in a vibrant community built on compassion and support. Here, a tapestry of emerging pathways unfolds, weaving the lives of its residents together. Within the embrace of Independent Living, Assisted Living, skilled nursing, and the recently added the Rauch Memory Care Houses, I feel a deep sense of comfort, knowing that I am truly cared for.

Pilgrim Place management saw something in me that I did not see in myself. Their unwavering encouragement ignited a new chapter in my life. They believed in me and helped me redefine myself, fostering resilience and purpose. That is what Pilgrim Place has given me.

FROM THE PERSPECTIVE OF STAFF (CONTINUED)

Even in my seasoned years, the notion that I could forge a career seemed unfathomable. Yet, with its nurturing embrace, the Pilgrim Place community allowed me to redefine myself. As days turned into weeks and weeks into months, I blossomed, developing petals of resilience and drive. The training received challenged me, but I took every single challenge as an opportunity to grow and learn to be the best version of myself.

Soon after I resumed the role of Assisted Living Director, I was asked to help with the Memory Care Director position. A new confidence emerged, and the need to help that sparked my genuine love for leadership was defined. Some of the training that helped immensely in that development was the Diversity Competencies to support the organization's shift to a more diverse, equitable, and inclusive culture. The tools I received from the training are designed to create pathways for employees to learn

and grow in the critical area of authenticity, integrating and leveraging diverse perspectives that promote innovation and collaboration.

Pilgrim Place is more than just a place of personal growth; it is a testament to the solid spirit of its residents. Here, one's purpose doesn't decline with age, it flourishes. The residents, with hearts overflowing with wisdom and compassion, yearn to make a difference. They extend their hands to each other and the younger generation, bridging the gap between ages and imparting the essence of a life lived fully. They have inspired me to continue to search for my calling in leadership in ways that remind me every day of the kind of leader I strive to be. Their presence serves as a living testament and has helped me believe in myself and understand that we are never finished learning.

They are vibrant reminder that they are still *here*, pulsating with life and energy they defy the limitations imposed by time and illness, showcasing their invincible spirit.

Pilgrim Place, for me, is a haven where life finds its purpose, hearts find support, and the mark of each resident echoes throughout the generations. It reminds us that emerging pathways await those who embrace them.



President's Circle

\$10,000 AND UP

Fleischner Family Charitable Foundation
Inter Valley Health Plan
Katharine and Warren Schlinger
Foundation

Pacesetters

\$5,000-9,999

Anonymous
CopperPoint Insurance Companies
Chris and Dawn Fleischner ●
Leslie Fleischner ●
Nyree Gray ◆

Pioneers

\$2,500-4,999

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David Crist ●
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Pacific Western Bank
Rich Rodas ■
Unidine

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\$1,000-2,499

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Congregational
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Joy and Les Compton

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Lois Fong
Kenneth and Mary Freese ●
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Dick and Joke Johnson ✂◆
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Ken and Riki Wolf ◆

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\$500-999

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Derek Baldwin ◆
Nigel Boyle
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Catherine Brown ●
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Ferdinand and Priscilla Fernandez
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Brent Maire ◆
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Calvin Mew
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Southern California Nevada Conference
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Ahlene Welsh
Daniel Wu

Patrons

\$250-499

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Jill Benton and Albert Schwartz ●
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Claremont Presbyterian Church
William Cunitz
Marilyn Dale
Bill and Jill Dwyre
Sylvia Frey and Jerry Irish
Rosalie Giacchino-Baker
Brita Gill-Austern
Ellen Hamilton ●
Joanna Harris ●
Rebeca Heredia ■

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Sarah and Timothy Johnson
Kamigamo Church
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Geraldine Loritsch
Gary and Terri Lott
Nancy Mintie
Bob and Peggy Perry
Edward and Marilyn Philipp
William Pitts ●
Pro-Spec Enterprises
Diann and Robert Ring
Kairos Shen ●
Susan Sneath
Cecilia Stephens
Ann Stromberg and Rudi Volti
The Claremont Colleges
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Silvia Vera ■
Elaine Walker ◆
Kazuko Wang
Darcel Woods ●
Joyce and Terry Yarborough ■

Friends

\$1-249

50-Fifty Asian Fusion Cuisine
Debra and Douglas Adair
Catherine Edge Ambler and Paul Ambler ●
Janice and Richard Anderson
Arlene Andrew
Georgeann Andrus
Jennifer Armstrong ✂
Jan Atwood
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Marilyn Baldwin
Loletta Barrett
Carol Bekendam
Beth Benjamin ◆
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Sharron Bentley
Maya Benton ●
Debora and Nels Bergh

Debora and Nels Bergh ●
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 Peter Bergsman and Diane Ruch ●
 John and Mary Biddle
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 Kathy Black
 Boeing
 Lee and Leo Bogut
 Janet and Joseph Booth ●
 Bonnie Borhardt
 Jim Bray ●
 Connie and Jerry Bredlau
 Carol Bremer
 Susan Brinkama and Aaron Whitham
 Evelyn Diaz Brown
 Mary Lou and Michael Brown
 Joan Butler
 Fred and Jacqueline Calinsky
 Marlene Campbell
 Tom Carney and Janet Copeland ●
 Michael Carr
 David Cavanaugh
 Betty Chackel ●
 Donna Chadwick and Steve Thomas
 Cynthia Sue Champe
 Janet Chandler
 Diane Cheever
 Clarissa Cheney
 Chula Vista Community Congregational
 Church
 Mark Claiborne
 Dorothy Clapp
 Claremont Courier
 Deirdre Clausen ●
 Kathy Coburn
 Carolyn Crum and Brian Jordan
 Brian Davidson
 Bertha DePriest
 Maria and Michael Downs
 David Dunlap
 Begoña Echeverria
 Jo Edmiston
 Barbara and Lynn Euzenas
 Marjorie Fair-Dominguez
 Jessica First

First City Credit Union
 First Congregational United Church of
 Christ
 Dianna Fisher ■
 Larry Forsberg ●
 Ian and Jenny Forsyth ●
 Sharon Fujii
 Marilyn and William Funderburk
 Gary and Harriet Genzen
 Jane Gibbons ●
 David Gibson
 Joan Gossner
 June Goudey
 Herbert and Mary Graw
 John Griesinger ◆
 Debbie and Don Griffin
 Geoff Hamill
 Rebecca Hamm
 Charlotte and Milton Hanson
 Lois Happe and Marjorie Mollar
 Janet and Robert Harper
 Christina Held ●
 David and Renee Higgins
 Avis Hinkson
 Susan Houser ●
 Therese Howell
 Paula Hui ☿
 Interfaith FCU
 George Izaguirre
 Nancy Jacobs
 Barbara Jefferson
 Gary and Mi Chi Jensen
 Sarah Johnson
 Greg and Shirley Jones
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 Margaret Kelly
 Josephine and Thompson Kimura
 C K and Jeannine Kiser
 Paul Lamb ●
 Dan and Karen Laponis ■
 Allen and Joanne Laviolette
 Jenna Lee
 Marjorie and Robert Leonhardt
 Robert Lewis
 Cheryl and Russ Loar



We are confident that Pilgrim Place will continue to thrive,
 uniting our community and leaving a lasting impact
 on all who join us in this journey.
 - Ron Bolding, CEO of Pilgrim Place



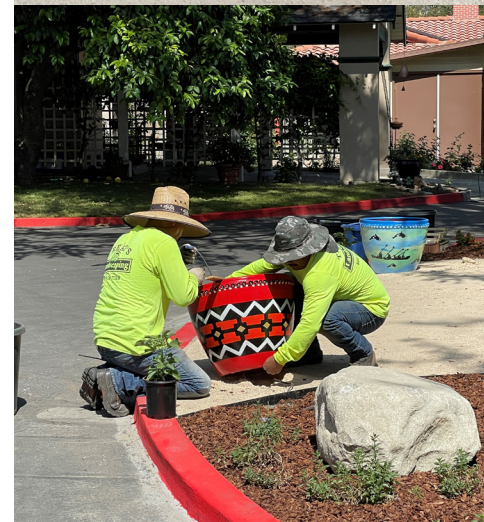
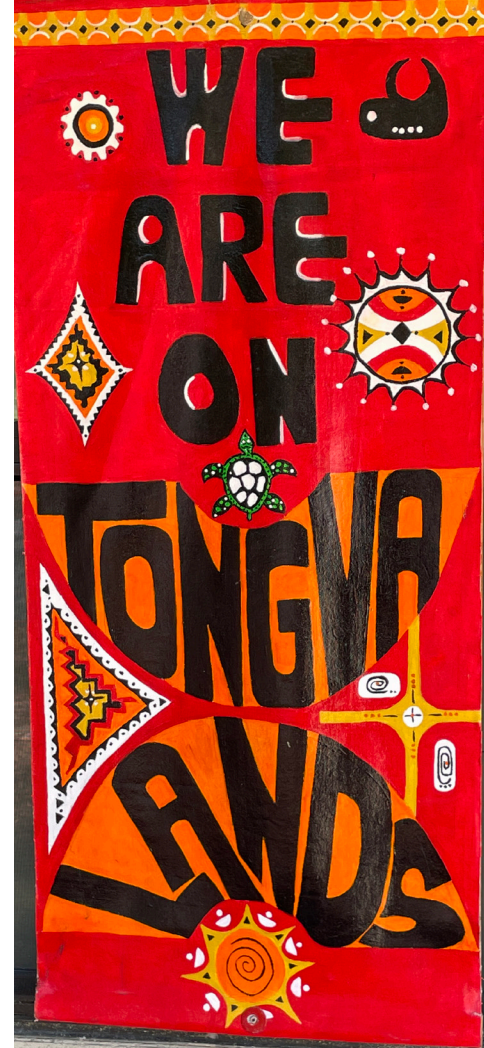


Friends *(continued)*

Ann Marie Lum
 Carole and Milton Lyles
 Joretta Marshall
 Joanne McCandless
 Mark McCormick
 Catherine McIntosh and Charles Tuggle
 Marguerite McIntosh
 Georgia McManigal
 Dolores Mejia ■
 Deborah Stugan-Miller and Gene Miller
 Kent and Lynn Miller
 Evelyn Miyata
 Debbie and Steve Monell
 Carolee and John Monroe
 Linda and Richard Mott
 Melissa and William Mueller ●
 Reiko Nakano
 Nancy Neiman ✘
 Patricia Newton
 Christine O'Connell
 Nena Orr
 Deborah and Robert Papac
 Art and Sandy Parker

Shirley Parker
 Nancy Pefley
 Daniel and Lissa Petersen
 Julie Phillip
 Willa Jean Phillips ●
 Marilyn Plumb
 Margaret Porter
 Dennis and Ruth Powell
 Mary Quinn
 Brad and Sharon Rachielle
 Andrea and Scott Reckard ●
 Ed Reece
 Victoria Rhodes
 Edith and Edmund Richardson
 Michelle Risser
 Mary Ritchie ●
 Kenneth Rogers
 Mary Beth and Richard Rogers
 Daniel Romero
 Patty Roney
 Cecil Ann Rowe
 Marguerite Royce
 Barbara Rugeley
 Mia Salazar
 Diane and Joseph Schreiber
 Jennifer and Karl Schulz
 Diane Schuster
 David and Donna Schwien
 Herbert and Linda Scott
 Sarah Scott
 Seaside Community Church
 Pamela Sevir
 Sisters of St. Louis (Monaghan) USA/
 Brasil
 Jeanne Smucker and Brad Yoder ●
 Glen Southard
 Georgeann Spivack
 Sylvia Stachura
 Brad and Susan Starr
 Thomas Stiers

Anthony and Margaret Storniolo
 Jochen Strack
 Carol and Craig Stubblebine
 Joseph and Mary Rankin Sturdevant ●
 Jeanie and Tim Sullivan
 Vincent Tancredi
 Maureen Tate
 The Rev. Abraham K. Akaka Ministries
 Foundation
 Diane Thorpe
 Alan and Janine Tibbetts
 Marilyn Tobin
 Curtis and Jinx Tong
 Janet and Robert Tranquada
 Helen Turner
 Keith and Sandi Tygum
 Charles and Connie Uhalley
 Nancy Uhlinger ●
 Upland Christian Church
 Wendy Vanderhart
 Kathryn and Randall Vickers
 Theresa Vinegar
 Mark Walker
 Karen Warren
 Jann Weaver
 Nancy and Robert Weingartner
 Jon and Marcia West
 Dorothy Wheat
 Allan and Ding Wicker
 Kathleen Wicker
 Davetta Williams
 Gordon and Melinda Williamson
 David Wright
 Janet Wright
 Howard Yeager
 Yee Nar Yuen
 Andrew Zanella
 Darlene Zumo



Residents 2022

Anonymous
Alice and Rizek Abusharr
David Adams and Jani Monk
Doug Ades and Ela Dec
Jean Aigner
Ruth Allin
Barbara and John Anderson
Rose Ash and Glenn Goodwin
Mary Atwood
Betsy Bacon
Sandra Baldonado
Catherine Banbury
Wendy Bayer
Bill and Mary Beck
Anna and Jerry Bedford
Virginia Bergfalk
Earl and Nijiko Bergh
Mary Rose Bertucci
Pat Beswick
Chris Blackburn
Joan Blocher and Jim Dunkly
Gus and Martha Boesch
Gene Boutilier and Barbara Troxell
Philip and Sharon Bowles
Jim and Lenore Brashler
Donald Braue and Donna Orange
Bonnie and Rex Britt
Shirlee Bromley and Ellen Webster
Raymond and Suzanne Brown
Marilyn Brunger
Frederic and Mary Ann Brussat
Margaret Burdge
Chris and Mary Caenepeel
Ramona Cass
Donald and Judy Chatfield
Cynthia Chertos and William Dodge
Nancy Clark
Pat and Tom Clark
Betty and William Clements
Barbara Coates
John Cobb
Kimball and Pamela Coburn

Nancy Cooney
Ed Copeland and Margaret Mathies
Maura Corley and Renny Golden
Sandra Costell
Jim Craig
Susan Craig and Bear Ride
Janet Cromwell and Gary Oba
Marlis Daerr and Eva Von Franque
Ken Dale
Donna Danielson
Stephen Davis
John Denham
Jean Denton
Joanna Dewey and Fairbairn Powers
Terry Dodge
Mary Douglas
Jane Douglass
Ruth Duck
Mary Duggan
Helen and James Dwyer
Janet Edgar and Bob Mitchell
Janet and Ron Evans
Scott Evenbeck
Judith Favor
Jim and Judy Fiske
Jai and John Forney
Joan Forsberg
Carolyn Francis
Betty and Ken Frank
Dean and Elsie Freudenberger
Evan and Nan Freund
Lew and Mary Fry
Laura Fukada
Sue Gallagher
Mary Gindhart
Cathy Gish-Persi
Dell Gossett and Kay Kukowski
Connie Green
Kathleen Greider
Ruth and Terry Hager
Jeanne Halverson and Steve Jackson
Louilyn Hargett
Butch and Rosemary Henderson
Lois and Ronald Hines
Joy and Phil Hofer
Heidi and Joe Hough

Maggie Hover
John Howell
Bob Hurd and Pia Moriarty
Pat Hynds
David Jamieson
Bill Johnson
Mary Johnson
Bruce Jones
Lynne Juarez and Charlene Tschirhart
Lyn Juckniess
Fern Jo Kaukonen and Kae Lewis
Bob and Nelda Kendall
Diane Kenney
Connie Kimos
Annie Wu King
Carol Kingshill
Gwen Kirk
Joyce Kirk-Moore and Tom Moore
Paul Kittlaus and Janet Vandevender
Mary Kraus
LaVerne Kroehler
Karen Krumperman
Cheryl and Jacek Kugler
Susan Kullmann
Joyce Kamphere
Nancy Landauer
John and Mary Ann Lape
Duffy and Paul Lawson
Pat Light
Audrey Lightbody
Sue Likens
Dani and Doug Lippoldt
David and Eleanor Loeliger
Carolyn Loper
David and Karen Lull
Rich Lumma and Natalie Shiras
David Lutz
Dennis MacDonald and Sheryn Scott
Jim and Judy Manley
David and Penelope Mann
Lois and Ward McAfee
Phil McKean
Barbara Mensendiek
Eleanor Scott Meyers
Jean Minus
Elizabeth A Moore

Beryl and Stanley Moore
Diane Moore
Elizabeth Moore
Bob and Elizabeth Moore
Bill and Grace Moremen
Dale Morgan
Paddy Moriarty
Rupert Nelson
Margo Okazawa Rey
Jennifer Onstott and Merrill Ring
Ray Paloutzian and Ann Taves
Lou Ann Parsons
Chuck and Virginia Rassieur
Lee Ann Rawley and Al Smith
Tamara Rhoads
Lynn Rhodes
Nancy Rice
Maclovia Rodriguez
Jean Rosewall
Mary Russell
Ruth Sandberg
Carol and Richard Schieber
Eliot Shimer
Rachel and Sid Silliman
Sally Simmel
Sara and Stephen Simon
Anelise and Bob Smith
Patricia and Steven Smith
Audrey Sorrento
Julie Steinbach
Anne Steinkle
Alison Stendahl
Kenneth Stephens
Ann Marie Sullivan
Keith and Linda Tennis
Sally Timmel
Dick Tipping
June Totten
Dwight Vogel
Pat Wall
Douglas Wallace
Shirley Washington
Teresa Wilson
Antoinette and Hugh Wire
Gale Yee
Edward and Mary Yonan

Financial Results

2022 was a year of adversity, yet during the fiscal year ended December 31, 2022, financial results were strong, and occupancy increased slightly in Residential and Assisted Living / Memory Care but decreased in Skilled Nursing. Average occupancy in Residential Living and Assisted Living / Memory Care was 92%, while the skilled nursing facility was 70%.

Overall, unrestricted net assets ended the year down at \$2.47M. Like many organizations, stock market instability contributed \$1.1M of the loss in our General Endowment. Operating income was \$843k, other income used \$315k, and net assets (net income) was \$5.45M, absorbing losses of \$2.7M in the Davis Health Endowment. Net cash from operations was \$34k. Revenue was generated primarily from rents and fees, \$17M versus \$16.5M in 2021, and PRF monies contributed \$379k.

Gifts, donations, and endowment income continue to play an essential role in Pilgrim Place's overall financial health, which allows us to utilize the generosity of residents, friends, churches, and other organizations toward providing the highest quality care and services to our residents.

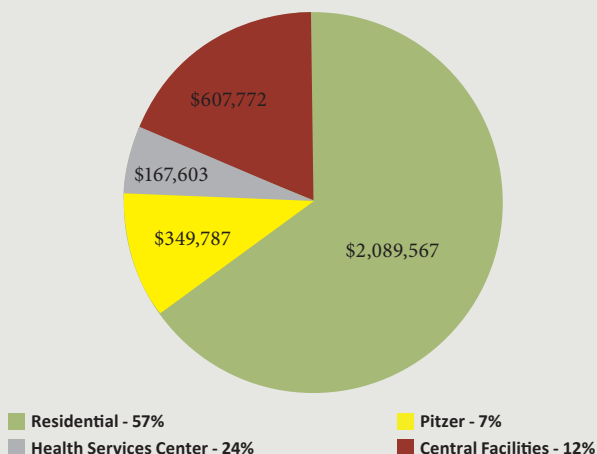
The value of our Gift Annuity Portfolio at

the end of 2022 was approximately \$479k. Pilgrim Place recognizes contributions from supporters through estate planning and direct gifts that benefit the endowment through various campaigns overseen by its Advancement Office. Many have included Pilgrim Place in their wills.

The Pilgrim Place Endowment recognized losses of 20.1% or \$3.8M in 2022. Capital calls for our Alternative Investments total \$286k. Capital calls since inception (2020) total \$617k. As a result of our contributions, the Pitzer Promissory Note has been paid in full, and we have begun to pay down the HSC Promissory Note. The balance owed is \$2.7M, down from \$3.445M, when we began repayments.

The support provided to the Residents Health and Support Program (RHSP) was \$982k. As of December 31, 2022, the total market value of the endowment was \$15.1M.

2022 CAPITAL IMPROVEMENTS



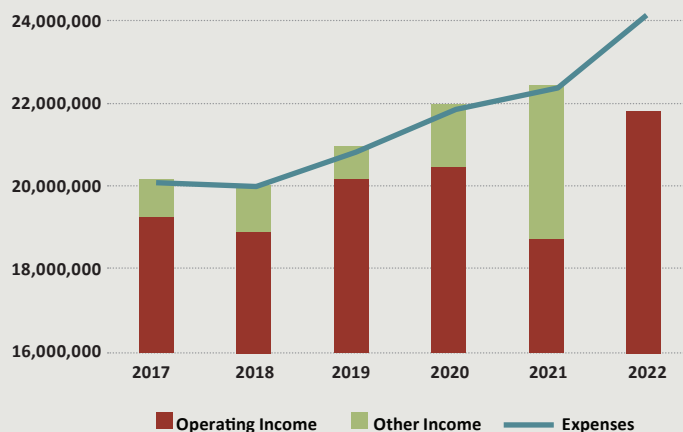
CAPITAL IMPROVEMENTS

TOTAL: \$3.2M

During 2022, Pilgrim Place continued its commitment to maintain and upgrade houses, facilities, and grounds. An investment of \$3.2M went to capital improvements on campus, such as house preps and renovations, HSC and Assisted Living remodeling, and repair of other central facilities.

The financial summary is based on audited records. The independent audit report by Clifton Larson Allen, LLP, Certified Public Accountants, will be available for examination upon request.

PILGRIM PLACE TREND ANALYSIS



OPERATIONS 2022

| | |
|------------------------------------|--------------------|
| Rents & Fees | 21,910,404 |
| Expenses | 15,287,622 |
| G&A | 6,097,320 |
| Depreciation | 3,000,616 |
| Operating Surplus (Deficit) | (2,475,155) |

OTHER INCOME

| | |
|---------------------------------|--------------------|
| Endowment/Investments | (1,045,169) |
| Donor Support | 475,693 |
| Net Revenue over Expense | (3,044,631) |

OTHER CHANGES

| | |
|--------------------------------|--------------------|
| Other Gifts | 572,010 |
| Net Increase/(Decrease) | (2,472,621) |
| Unrestricted Assets | (2,472,621) |



Legacy League

We are immensely grateful to the esteemed members of the Legacy League, whose philanthropic foresight and generosity have led them to designate Pilgrim Place as a beneficiary in their will or through a planned gift. Their thoughtful actions have paved the way for establishing the Pilgrim Place Endowment—a testament to their unwavering commitment to our organization and its mission.

We extend our sincerest gratitude to the members of the Legacy

Alice and Rizek Abusharr

David Asai

Betsy Bacon

Wendy Bayer

Bill and Mary Beck

Virginia Bergfalk

Earl and Nijiko Bergh

Peter Bergsman and Diane Ruch

Chris Blackburn

Gus and Martha Boesch

Gene Boutilier and Barbara Troxell

Shirlee Bromley and Ellen Webster

Raymond and Suzanne Brown

Marilyn Brunger

Barbara Coates

William Cunitz
Ken Dale
Marilyn Dale
Donna Danielson
John Denham
Joanna Dewey and Fairbairn Powers
Jane Douglass
Janet Edgar and Bob Mitchell
Janet and Ron Evans
Judith Favor
Jai and John Forney
Dean and Elsie Freudenberger
Ben and Carol Fujita
Sue Gallagher
Herbert and Mary Graw
Bob Hurd and Pia Moriarty
David Jamieson
Fern Jo Kaukonen and Kae Lewis
Bill Johnson
Bruce Jones
Carolyn Kingshill
LaVerne Kroehler
Pat Light

Audrey Lightbody
Sue Likens
David and Eleanor Loeliger
David and Karen Lull
Rich Lumma and Natalie Shiras
Lillian and Thomas McGrath
Phil McKean
Barbara Mensendiek
Eleanor Scott Meyers
Beryl and Stanley Moore
Dale Morgan
Melissa and William Mueller
Peter O'Reilly
Diann and Robert Ring
Maclovía Rodriguez
Mary Russell
Audrey Sorrento
Alison Stendahl
Cecilia Stephens
June Totten
Dwight Vogel
Howard Yeager
Edward and Mary Yonan

ANNUAL REPORT TEAM

WRITER/EDITOR:

Dianna Fisher - VP for Advancement & Community Engagement
Yadi Malik - Communications & Digital Content Manager

CO-EDITOR:

Betty Clements,
2020 Resident Moderator

OTHER CONTRIBUTORS

Ron Bolding, CEO
Audrey Morabito - VP & CFO
Lisa Grater - Advancement Coordinator
Eleanor Loeliger - 2022 Moderator
Dawnyell Varela, Director of Assisted Living & Memory Care

DESIGNER:

Yadi Malik, Communications & Digital Content Manager

**A BIG thank you to
all resident and
staff photographers
for sharing their images!**



PILGRIM PLACE

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